

SMART Goal: The pass rat The pass rate of Black Stud All students will increase t Essential Action/ Evidence differentiated small group	dents will incre from a 90.58% e-based Interve	ase from 79.69% pass rate in 2023 ntion/Research-	6 2023 to 90% in 202 3 to 95% in 2024 on t based Strategy: Prov data using Tier II sup	4 on the reading S he reading SOL. vide direct and exp port.	OL.		SOL.	ew Finding
Action Steps (Place in sequential order) One must be related to family engagement.	Position(s) Responsible for Implementat ion	Implementati on Frequency	Ac Evidence/ Artifacts: Implementation and Impact	ction Plan Position(s) Responsible for Monitoring	Monitoring Frequency	Budget (Title I, SIG, other funding sources)	Title I Measurable Objective	Alignment to NPS Strategic Plan Goal (name goal)
Develop and implement Tier I Instruction Best Practices and NPS Non- Negotiables Checklist for direct instruction, small group, and reading in content areas to monitor Tier I instruction.	Teachers Reading Specialist SOL Tutors Asst. Principal	September 2023 to End of First Quarter	Coaching/PD Walkthrough Reports Formal and Informal Observations Teacher Feedback	Administration Reading Specialist SOL Tutors Teachers	Monthly	N/A	N/A	Increase the percentage of students passing the reading SOL tests .
Data meetings (disaggregate data, monitor student progress, identify the next steps for instruction/needs) Collect and monitor Teacher Accountability Plan (TAP) folder to include Lexia and District Assessments.	Teachers Reading Specialist Administration	September 2023 to End of Year	Data Board Completed TAP folders Lexia Reports School Net Reports	Teachers Reading Specialist Administration SOL Tutors	Monthly	N/A	N/A	Increase the percentage of students passing the reading SOL tests .





New Districtwide Data Protocol to be used. (NPS Going Deep								
 Implement NPS Literacy Non- Negotiables with fidelity. Student time in text Making thinking visible Writing Differentiated small group instruction Conferencing and Feedback (Reading and Writing) 	Teachers Reading Spec. Asst. Principal	September 2023 to End of Year	Graphic Organizers Quality Question Stems Examples of Student Work Text Annotations Lesson Plans Anecdotal Notes	Administration Reading Specialist	Weekly	N/A	N/A	Increase the percentage of students passing the reading SOL tests.
Implement a system for completing informal walkthroughs with feedback	Administration	September to End of Year	Completed Walkthrough Checklist and Dates Visited Tally Sheet	Administration	Weekly	N/A	N/A	Increase the percentage of students passing the reading SOL tests.
Provide embedded professional development based on data meeting discussions and NPS Non- Negotiables.	Assistant Principal Reading Specialist ITRT Specialist Gifted Resource Specialist	End of First Quarter	Power Points Hand outs	Administration Reading Specialist ITRT Specialist Gifted Resource Specialist	Weekly (as needed)	N/A	N/A	Increase the percentage of students passing the reading SOL tests .
Reading Night with Families	Reading Specialist and Committee	First Quarter	Agenda, schedule, make and take activities	Administration	First Quarter	N/A	N/A	Increase the number of school





			and community
			partnerships.





Name of School: Larchmont ES

Norfolk Public Schools Comprehensive School Improvement Plan 2023-2024

School Division: Norfolk

Area of Focus: A	cademic Achievem	ent in Mathematic	S					
SMART Goal:								
The pass rate of S	tudents with Disabi	lities (SWD) will incr	ease from 55.8% in	2023 to 70% in 2024	4 on the math SOL.			
The pass rate of B	lack students will ir	crease from 66.67%	in 2023 to 75% in 2	024 on the math SC)L.			
All students will in	crease from an 85.	53% pass rate in 202	3 to 91% in 2024 on	the math SOL.				
Essential Action/	Evidence-based In	itervention/Resear	ch-based Strategy	:			🗆 Academic	Review Finding
				Action Plan			<u> </u>	
Action Steps (Place in sequential order) One must be related to family engagement.	Position(s) Responsible for Implementation	Implementation Frequency	Evidence/ Artifacts: Implementation and Impact	Position(s) Responsible for Monitoring	Monitoring Frequency	Budget (Title I, SIG, other funding sources)	Title I Measurable Objective	Alignment to NPS Strategic Plan Goal (name goal)
1. Implement and monitor strategy teacher into whole and guided math groups	Teachers Math Specialist SOL Tutors	For the 2023 – 2024 School Year	Coaching/PD Walkthrough Reports Formal and Informal Observations Teacher Feedback	Administration, Math Specialist, SOL Tutors Teachers	Monthly	N/A	N/A	Increase the percentage of students passing mathematics SOL tests.
2. Provide embedded professional development based on data meeting discussion.	Math Specialist Assistant Principal	For the 2023 – 2024 School Year	Power Points Hand outs	Admin, Math Specialist	Weekly (as needed)	N/A	N/A	Increase the percentage of students passing mathematics SOL tests.





3. Provide specific feedback to students	Math Specialist Teachers	For the 2023 – 2024 School Year	Effective Feedback document Monitoring of Edmentum paths	Admin, Math Specialist, Teachers	Monthly	N/A	N/A	Increase the percentage of students passing mathematics SOL tests.
4. Implement and monitor number sense routines to build students' ability to understand the magnitude of numbers (i.e., understanding that 1 is 1).	Teachers Math Specialist SOL Tutors	For the 2023 – 2024 School Year	Coaching/PD Walkthrough Reports Formal and Informal Observations Teacher Feedback	Administration, Math Specialist, SOL Tutors, Teachers	Monthly	N/A	N/A	Increase the percentage of students passing mathematics SOL tests.
5. Math and Science Family Night	Math Specialist and Committee	One night in October 2023	Agenda, schedules, make and take activities	Admin	Annually	N/A	N/A	Increase the percentage of students passing mathematics SOL tests.





Name of School: 🕮

School Division:

Area of Focus: PBIS – School Discipline

SMART Goal: The number of office referrals will decrease from 72 in 2022/2023 to 54 in 2023/2024 (a 25% decrease).

The discipline referral rate percentage of African Americans will decrease from 66% in 2022/2023 to 50% in 2023/2024 (a 25% decrease).

	ssential Action/ Evidence-based Intervention/Research-based Strategy: Provide direct and explicit SEL instruction to all udents with differentiated individualized instruction based on student discipline data using PBIS framework.							□ Academic Review Finding			
Action Plan											
Action Steps (Place in sequential order) One must be related to family engagement.	Position(s) Responsible for Implementation	Implementation Frequency	Evidence/ Artifacts: Implementation and Impact	Position(s) Responsible for Monitoring	Monitoring Frequency	Budget (Title I, SIG, other funding sources)	Title I Measurable Objective	Alignment to NPS Strategic Plan Goal (name goal)			
1. School Wide behavior matrix will be displayed throughout the building. Classroom matrix will be displayed in each classroom. Location specific expectations will be displayed (for	School Counselor	Daily	Posters displayed in classrooms, resource settings, hallways, and cafeteria. Teacher contact logs with positive contact.	Administration School Counselor Teachers	Monthly	N/A	N/A	Safety and Climate 2. Decrease the percentage of students with referrals for disruption.			





example, cafeteria rules in cafeteria, gym rules in the gym, etc.)								
2. Monthly Character Trait Lessons	Classroom teachers	Monthly	Lesson Plans Student work samples Student of the month chosen based on the monthly character trait	Administration School Counselor PBIS Team	Monthly	N/A	N/A	Safety and Climate 3. Increase the percentage of students with no disciplinary incidents.
3. Morning Meeting	Classroom teachers	Daily	Written Greeting with evidence of student participation Purpose is to build community within the classroom	Administration School Counselor PBIS Team	Monthly	N/A	N/A	Safety and Climate 3. Increase the percentage of students with no disciplinary incidents.
4. Individual Counseling	School Counselor	Weekly	Anecdotal Notes Behavior Plans/Rewards	Administration	Weekly	N/A	N/A	Safety and Climate 3. Increase the percentage of students with





sessions based on infraction								no disciplinary incidents.
5. Teacher and student mentor relationships	School Counselor	Weekly	Student feedback of mentor sessions Purpose is to give each student a trusted adult within the school building	Administration School Counselor PBIS Team	Monthly	N/A	N/A	Safety and Climate 3. Increase the percentage of students with no disciplinary incidents.
6. Student Redirection Program	Assistant Principal	As Needed	Discipline referrals Purpose is to give students an opportunity to redirect their maladaptive behaviors	Administration	Monthly	N/A	N/A	Safety and Climate 4. Decrease the percentage of students receiving either long-term or short-term suspensions.

